

CHILDREN, FAMILIES AND EDUCATION

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
Early Help & CSC Directorate	Unachievable savings offset by underspends in staffing	384	382
	Sub-Total Early Help and CSC Directorate	384	382
Care Planning Service	Increase in costs relating to Section 17 expenditure due to increased demand	753	383
	Other Minor Variances < £100k	(44)	93
	Sub-Total Care Planning Service	709	476
Corporate Parenting	Increase in legal costs relating to assessments.	1,407	1,407
	Increase in the number of external placements and court driven allowances	3,973	1,734
	Increase in payments for birthdays, holidays, subsistence care and fostering costs	159	200
	Costs relating to the number of agency and supernumerary staff in looked after children	1,177	1,432
	Other Minor Variances < £100k	827	1,089
	Sub-Total Corporate Parenting	7,543	5,862
Safeguarding & LAC Quality Assurance	Additional cost of locums in permanent posts within Safeguarding and Quality Assurance	140	140
	Other Minor Variances < £100k	98	93
	Sub-Total Safeguarding and LAC Quality Assurance	238	233
MASH and Assessments	Agency staff costs for maternity and long term sickness and increase in costs relating to Section 17 expenditure due to increased demand	270	274
	Early Help Service realignment costs	0	(122)
	Other Minor Variances < £100k	60	132
	Sub-Total MASH and assessments	330	284
Adolescent Services	Unbudgeted costs relating to the Safer London Contract	126	126
	Staff Vacancies	(150)	0
	Other Minor Variances < £100k	0	75
	Sub-Total Adolescent Services	(24)	201
Education & Youth Engagement	Other Minor Variances < £100k	3	24
	Sub-Total Education & Youth Engagement	3	24
Children, Families & Education Directorate	Other Minor Variances < £100k	111	116
	Sub-Total Children, Families & Education Directorate	111	116
Best Start Family Solutions Service	Other Minor Variances < £100k	(138)	0
	Sub-Total Best Start Family Solutions Service	(138)	0
Early Years Services	Other Minor Variances < £100k	(23)	(36)
	Sub-Total Early Years Services	(23)	(36)
	CHILDREN, FAMILIES AND EDUCATION	9,131	7,542

HEALTH, WELLBEING AND ADULTS

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
25-65 Disability Service	Residential Costs for 7 "Surrey and Borders" clients that were formally Continuing Health Care funded	2,118	2,118
	Use of Transformation funding to deliver future savings	(1,000)	0
	Overspend on domiciliary care associated with increased client numbers and increased supported living costs plus the additional cost of 36 clients moving from 0-25 Disability Service. This also includes £750k of unachievable savings	3,091	2,173
	Additional income from client contribution and recharges	(225)	(237)
	Other Minor Variances > £100k	90	132
	Sub-Total 25-65 Disability Service	4,074	4,186
0-25 CWD Service	Increase in family support and high-cost placements	394	0
	Sub-Total 0-25 CWD Service	394	0
	Improved Better Care funding	(2,000)	(2,000)
	Unachievable savings relating to ICT transformation project	622	0
	Overspend on legal fees and record storage	215	0
	Other Minor Variances > £100k	338	(688)
	Sub-Total Adult Social Care Directorate	(825)	(2,688)
Mental Health	Increase in cost and number of placements	595	567
	Other Minor Variances > £100k	50	51
	Sub-Total Mental Health	645	618
Over 65 Commissioning	Contract Costs higher than anticipated	240	240
	Other Minor Variances > £100k	(81)	29
	Sub-Total Over 65 Commissioning	159	269
Over 65 Providers	Use of Transformation funding to deliver Out of Hospital program	(2,000)	(2,000)
	Other Minor Variances > £100k	(19)	(119)
	Sub-Total Over 65 Providers	(2,019)	(2,119)
Safeguarding & Quality Assurance	Vacant posts and reduced agency staff usage	(327)	(131)
	Sub-Total Safeguarding & Quality Assurance	(327)	(131)
Disability Commissioning & Brokerage	"Mind in Croydon Employment support & Welfare benefits".	0	118
	Other Minor Variances > £100k	(37)	53
	Sub-Total Disability Commissioning & Brokerage	(37)	171
Day & Employment Services	Other Minor Variances > £100k	41	(81)
	Sub-Total Day and Employment Services	41	(81)
Transformation & Clienting	Other Minor Variances < £100k	(6)	0
	Sub-Total Transformation and Clienting	(6)	0
	HEALTH, WELLBEING AND ADULTS	2,099	225

PLACE DEPARTMENT

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
District Centres and Regeneration	Parks – Unrealised income	0	100
	Other Minor Variances < £100k	60	18
	Sub-Total District Centres & Regeneration	60	118
Planning	Building control trading income lower than budget due to reduced development activity related to greater market uncertainty	202	343
	Special/one-off PPA income from Whitgift & Woburn realised in 18/19	(186)	(381)
	Spatial planning capital recharges	(183)	(159)
	Other Minor Variances < £100k	0	(60)
	Sub-Total Planning	(167)	(257)
Economic Growth	Apprenticeship Levy	0	100
	Other Minor Variances < £100k	55	35
	Sub-Total Economic Growth	55	135
Public Realm	Parking - Increase in income	(3,821)	(3,721)
	Licensing - under-recovery of licencing income	100	100
	Shortfall in street trading and market trading fees	104	104
	Street lighting – energy costs	784	784
	Waste collection savings	(329)	(329)
	Reduction in costs of energy for interim period results in savings on landfill waste tonnages costs	(1,205)	(1,205)
	Capitalisation of salaries for bin mobilisation costs	(222)	0
	Other Minor Variances < £100k	(109)	(191)
	Sub-Total Public Realm	(4,698)	(4,458)
Directorate	NSO and Bulky Waste funding	(600)	(600)
	Sub-Total Directorate	(600)	(600)
	PLACE DEPARTMENT	(5,350)	(5,062)

GATEWAY, STRATEGY AND ENGAGEMENT

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000
Housing Need	Increase in the number of households being placed in the Private Rental Sector. Increased costs associated with voids, repairs and agency staff	1,267	1,418
	Other Minor Variances < £100k	(265)	99
	GATEWAY, STRATEGY AND ENGAGEMENT DEPARTMENT	1,002	1,517

RESOURCES AND CHIEF EXECUTIVES DEPARTMENT

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
Facilities Management and Support Services	Business Support - Staffing levels exceeding SLA agreement levels, partially mitigated by vacancies	276	228
	Favourable movement on rents payable and increased rental income	(282)	0
	Other Minor Variances < £100k	(28)	(68)
	Sub-Total Facilities Management and Support Services	(34)	160
Digital and IT	ICT - Saving on the cost of the ICT contract and capitalisation of salaries	(677)	(677)
	Other Minor Variances < £100k	110	110
	Sub-Total Digital and IT	(567)	(567)
Human Resources	Other Minor Variances < £100k	(22)	(22)
	Sub-Total Human Resources	(22)	(22)
Commissioning and Procurement	SEN – increased transport costs due to service demand and policy change	2,152	1,585
	Agency Spend associated with the Brokerage Team	110	0
	Agency rebate	(497)	0
	Community Fund overspend against Budget	260	0
	Other Minor Variances < £100k	27	(245)
	Sub-Total Commissioning and Improvement	2,053	1,340
Finance Investment and Risk	Revenues and Benefits - non-recovery of parking income and previous savings not realised	100	760
	Other Minor Variances < £100k	29	(86)
	Sub-Total Finance Investment and Risk	129	674
Law and Governance	Other Minor Variances < £100k	135	135
	Sub-Total Law and Governance	135	135
Chief Executive's Department	Other Minor Variances < £100k	325	325
	Sub-Total Chief Executive's Department	325	325
	RESOURCES AND CHIEF EXECUTIVES DEPARTMENT	2,018	2,045

CORPORATE ITEMS

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
Corporate Items	Use of contingency budget	(2,000)	(2,000)
	Revolving Investment Fund earnings	(2,200)	(1,800)
	Unachievable Contract Review Savings	800	1,500
	Unachievable Digital and Advertising Income	750	750
	Additional Grant Funding Awarded in Year	(1,400)	(1,400)
	Commercial Rent Income	(1,450)	(1,450)
	Other Minor variations	(600)	(600)
	Total Forecast Variance – Corporate	(6,100)	(5,000)
	Total Overspend before Exceptional Items	2,800	1,266

EXCEPTIONAL ITEMS

Division	Explanation of variance	Qtr 3 Amount £'000s	Qtr 2 Amount £'000s
	Unaccompanied Asylum Seekers Grant lower than associated costs	1,471	1,311
	Leaving Care Unaccompanied Asylum Seekers not funded	331	700
	All Rights Exhausted associated costs – not funded	864	448
	Total Forecast Variance – Exceptional	2,666	2,279
	Total Overspend after Exceptional Items	5,466	3,545